

## Project Leadership PMO Enablement

### Project Leadership

- Business Transformation
- F7 Working Sessions
- PMO Enablement
- PPM Enablement
- Program Leadership
- Program Risk Management
- Software Selection
- Strategic Delivery Office

### The Challenge

An effective Project or Program Management Office (PMO) delivers value to your organization through the thoughtful planning and execution of your most strategic projects. It has the power to unify people and increase the value of every project investment you make. But many PMOs do not live up to their potential; they are perceived as underperforming against desired expectations or function more as order-takers than strategic partners that drive business value realization. How do you make the move to a high-functioning PMO that is right-sized to meet your organization's goals and objectives in a timeframe that keeps pace with your business demands?

### Our Services

Point B can help you design a new PMO or optimize the one you have. The goal: to develop an executable implementation plan that evolves your PMO's capabilities and structure to meet your strategic, revenue-producing and/or cost-cutting objectives. We tailor our approach to your environment, determining the key characteristics and success factors needed to achieve your business objectives. We identify any gaps that exist between your current state and desired future state, along with the relative priority of actions needed to rapidly increase your PMO's value.

From there, we design a point-by-point action plan, timeline, execution steps and required resources to transform your PMO into the required future-state model. Based on our extensive experience in developing PMOs, we offer guidance on how to define a clear mission, vision and scope so your PMO stays focused on delivering organizational value well into the future. We emphasize a deployment structure that can provide new visibility and leadership to projects and programs. Recognizing that you can't do everything at once, we keep our plans simple and right-sized for your organization, setting you up for some quick wins and providing a roadmap to mature your capabilities. If desired, we can help you implement the roadmap, operate your PMO, train key personnel, and fill key positions to give you a jump-start in transforming your PMO.

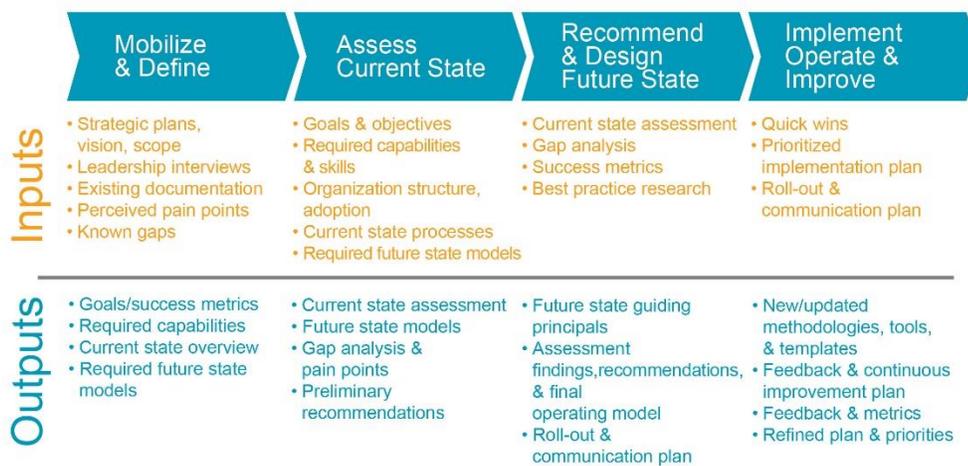
Our PMO Enablement Services consist of the following key components, which can be deployed individually or as a package to give your organization a PMO that meets your business objectives.



## PMO Enablement

Our PMO enablement methodology takes a collaborative approach in building the capabilities required to meet your business objectives. Our four-phase process allows us to customize our approach and timeline to meet your specific needs, company culture and scope requirements.

### Point B's Approach to PMO Enablement



## Why Point B?

Point B has extensive experience in building, managing and optimizing the performance and strategic value of PMOs. We have developed a proven PMO framework to guide planning, implementation and ongoing improvement—tapping into leading practices and methods to deliver results.

Since 1995, our Program Management Office services have helped clients by:

- Delivering a wide range of PMO structure—from those that are relatively small and just starting to highly complex PMOs supporting strategic and transformational initiatives.
- Designing and implementing governance processes, including ongoing advising and coaching on process and decision-making methods.
- Developing business cases to define and justify the need for a PMO.
- Planning, designing and implementing PMOs—including project portfolio management and resource capacity planning capabilities.
- Providing interim PMO leaders.
- Conducting assessments of PMO capabilities, tools and effectiveness.
- Training core leadership and PMO staff on leading practices and methods.