

Project Leadership Program Risk Management

Project Leadership

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The Challenge

Organizations spend enormous amounts of time and money on strategies and projects that never get off the ground—or crash before reaching their destination. The causes range from poor alignment within senior leadership and having the wrong people in the wrong roles, to system and technology concerns, to external competitive and market issues. The accelerating pace of business means that risks can arise and unfold more rapidly than ever. How do you identify and mitigate risks before they sabotage your strategic objectives?

Our Services

Point B delivers a proven, repeatable risk assessment process that gives you a holistic view of your organization’s most critical challenges to sustainability and growth. We provide pragmatic, effective recommendations to mitigate those risks. Our risk assessment process is led by Point B’s experienced risk management practitioners and project leaders. We assess risk factors and impacts across the organization within the context of strategic plans, operations, and project delivery, focusing squarely on business outcomes. Leveraging our deep expertise in strategy, project management, risk management and operations, we generate relevant, executable recommendations for solving the challenges that are have slowed or stopped progress.

Our approach, tools and leadership provide both the structure and flexibility to get to the root cause of an organization’s pain points. We develop a roadmap to mitigate future risks and realign a troubled business line or project. As a neutral third party, we can assess risk from outside the organization’s political landscape and provide objective recommendations.

We start by conducting a detailed assessment of three critical success elements: stakeholder alignment, business readiness and delivery readiness.

We identify key themes, issues and risks. Based on our findings and your needs, we solicit input from relevant Point B subject matter experts for best practice comparisons and recommendations. Furthermore we validate our final analysis with you and your team, to gather your insights for our action plan.

The outcome: an action plan. We deliver a scorecard and assessment summary together with prioritized recommendations.

In addition, we deliver an actionable implementation plan for addressing risks, so you can keep your initiatives driving toward success. In some cases, you may even terminate an initiative, based on the insightful decision criteria produced by Point B.

Point B’s Program Risk Assessment



Program Risk Management

Offices

Austin
Bay Area
Boston
Chicago
Dallas
Denver
Minneapolis-St. Paul
Phoenix
Portland
Seattle
Southern California

The follow-up: value delivery. When the goal is to move forward, using Point B or your own internal resources, our recommendation plan will include the needed perspective and jumping-off point to continue the effort. The options available include but are not limited to:

- **Stay the course** – With this perspective, the assessment has done the important work of validating a program’s current alignment, readiness and resources, and would most likely encourage a program team to stay the course—bringing objective rigor to what is often a challenging position to take with reorganization or a change in leadership.
- **Jump-start** – While the previous planning and direction have been adequate, this perspective helps a program team and leadership refocus on moving the program out of the “project mud pit” in a way that is consistent with original project goals and plans.
- **Turnaround** – This perspective provides the viable information and criteria for leadership to call the project “off the track,” requiring substantial effort to realign and repair program elements that have proven detrimental and even destructive to the initiative. Some of the actions from this might include radical moves such as replacing parts of the project team, or even going back to the drawing board, but yet not abandoning the program entirely.

Why Point B?

We provide a proven, repeatable assessment process led by experienced project leaders who excel at assessing and managing risk in today’s rapidly evolving business environment. When Point B leads an assessment, you can expect to gain:

- **New insight** – An objective review frequently uncovers unknown issues and challenges not understood by stakeholders or team members. Point B’s assessment can improve awareness of progress and pitfalls.
- **Risk mitigation** – Point B’s involvement will establish an integrated understanding of your key risks. In addition to identifying risks, we can help define your risk tolerance levels and your strategy for mitigation and avoidance.
- **Organizational buy-in** – Our approach involves collecting input from all levels of the stakeholder community to identify barriers to achieving objectives. We can help identify key gaps that are inhibiting global support.
- **Action-oriented recommendations** – We provide clear, prioritized recommendations on how to reduce risks and the likelihood of cost and time overruns. We frame our recommendations in a 30/60/90-day timeframe and provide advice on the best strategies to implement them.
- **Higher likelihood of success** – Our assessment will take a holistic view of what success will look like across the organization. We can help you identify where key decisions or redirection need to occur, and reset expectations so that the end results are viewed as a win from all perspectives.